

# **FGV HOLDINGS BERHAD**

Analyst Briefing for Quarter Ended 31 December 2024

Friday, 28 February 2025



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### **FGV** Representatives





**Fakhrunniam Othman** 

Group Chief Executive Officer (GCEO)



Dato' Mohd Hairul Abdul Hamid

Group Chief Financial Officer & OIC of the Group Strategy Division



**Borhan Bachi** 

Group Director, Plantation Division



Zulkifli Othman

Group Director, Oils & Fats Division



**Kamaradin Selamat** 

Group Director, Logistics & Support Division



Shammim Azad Kamruzaman

OIC for Consumer Products Division & CEO of Delima Oil Products Sdn Bhd



Abdul Razak Aya

Head of Integrated Farming



Syed Faizal Syed Mohammad

GCEO of MSM Malaysia Holdings Berhad

### **Presentation Outline**



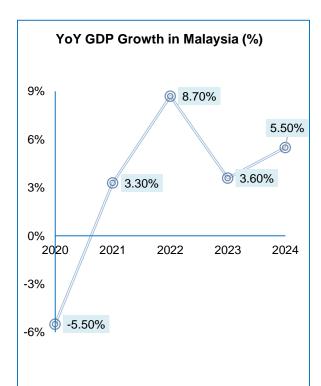


- 1 Snapshots of FY2024
- **2** Financial & Operational Highlights
- **3** Business Performance Update
- 4 Positioning FY2025

### Snapshots of FY2024 (1/2)

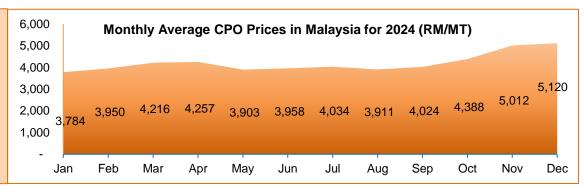


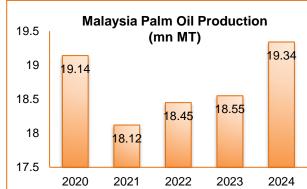
FGV has demonstrated resilience in navigating a dynamic landscape.



YoY GDP growth rose from 3.6% to 5.1%, supported by strong domestic demand, steady inflation, and rising incomes.

CPO prices fluctuated between RM3,600 and RM5,300 per MT, influenced by global supply-demand dynamics and geopolitical tensions.





Favourable weather and improved foreign labour availability boosted palm oil production to 19.34 mn MT, with a projected 19.50 mn MT for FY2025.



Growing pressure to meet stricter certification requirements and adopt sustainable practices to align with global standards.

The interruption of raw sugar supply and rising global demand led to higher production costs.





### Snapshots of FY2024 (2/2)

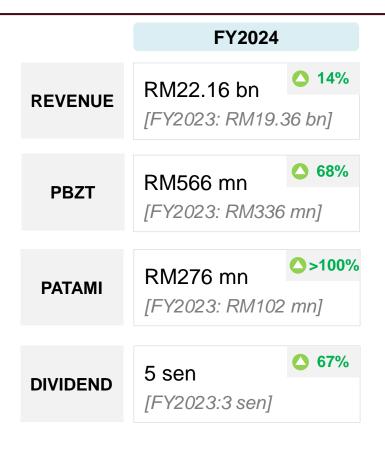
A year of growth and impact.

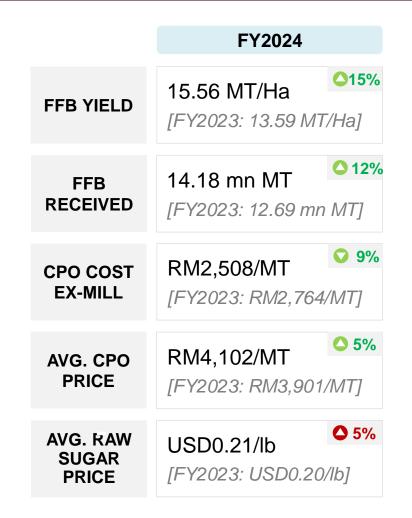


#### **Financial Results**

# **Operational Results**

#### PROFIT IS DRIVEN BY HIGHER CONTRIBUTIONS FROM THE PLANTATION AND SUGAR DIVISIONS.





### **FY2024 Financial Highlights**



OPERATING PROFIT INCREASED SIGNIFICANTLY TO RM1,216 MN, DRIVEN BY AN INCREASE IN FFB YIELD, IMPROVED MARGINS ON PALM PRODUCTS, AND BETTER PERFORMANCE IN THE SUGAR DIVISION.

#### Higher operating profit was attributed to the following:

- A 12% increase in FFB received, along with a 15% rise in FFB yield.
- Improved margins on palm products, driven by higher average CPO prices by 5% and lower CPO cost ex-mill by 9%.
- Better margins in the Sugar Division supported by higher ASP, improved sales volume by 8%, and lower refining cost by 11%.
- Higher profit from the Logistics and Support Division (LSD)
  mainly from higher tonnage carried by 14%, and bulking volume
  by 2% and improved handling rates.

Income Statement (RM mn)	FY2024	FY2023	Var. (	%)	
Revenue	22,156	19,359	14		
Operating Profit	1,216	645	89		
Fair value charge in LLA	(424)	(134)	>100		
Impairment - (net)	(165)	(108)	<i>5</i> 3		
EBIT	627	403	56		
Share of results	30	23	30		
Finance costs (net)	(91)	(90)	1		
PBT	566	336	68		
Zakat and Taxation	(242)	(224)	8		
PAT	324	112	>100		
PATAMI	276	102	>100		

Operating Profit (RM mn)	FY2024	FY2023	Var. (	%)
Plantation	838	255	>100	
Oils & Fats	193	271	29	
Sugar	115	16	>100	
Logistics & Support	155	147	5	
Others	(85)	(44)	93	
Total	1,216	645	89	

### **4Q FY2024 Financial Highlights**



# OPERATING PROFIT INCREASED SIGNIFICANTLY TO RM410 MN, AS A RESULT OF HIGHER FFB YIELD, IMPROVED MARGINS ON PALM PRODUCTS, AND IMPROVEMENT IN THE SUGAR DIVISION.

#### Higher operating profit was attributed to the following:

- A 7% increase in FFB yield.
- Improved margins on palm products, driven by higher average CPO prices by 15% and lower CPO cost ex-mill by 6%.
- Higher profit in the Sugar Division, supported by a 16% reduction in production costs.

#### However, profit was impacted by:

- Forex loss in the Bulk Commodity segment of RM32 mn due to currency fluctuations during the period.
- Lower contribution from LSD mainly from its IT segment.

Income Statement (RM mn)	4Q FY2024	4Q FY2023	Var. (%)		
Revenue	5,921	5,365	10		
Operating Profit	410	230	78		
Fair value charge in LLA	(167)	(7)	>100		
Impairment - (net)	(31)	(44)	30		
EBIT	212	179	18		
Share of results	18	22	18		
Finance costs (net)	(11)	(22)	50		
PBT	219	179	22		
Zakat and Taxation	(56)	(80)	30		
PAT	163	99	65		
PATAMI	116	70	66		

Operating Profit (RM mn)	4Q FY2024	4Q FY2023	Var. (	%)
Plantation	308	87	>100	
Oils & Fats	<b>4</b> 63		94	
Sugar	105	66	59	
Logistics & Support	40	45	11	
Others	(47)	(30)	57	
Total	410	0 231		

# **Key Financial Highlights**

FGV

As at 31 December 2024

		FY2024	FY2023	Var.	(%)
	Cash and Cash Equivalents (RM mn)	1,728	1,523	14	<b>\( \)</b>
	Total Borrowings without LLA (RM mn)	3,746	3,433	9	<b>\( \)</b>
	Liquidity Ratio (times)	1.18	1.17	1%	<b>\( \)</b>
(B)	Gearing Ratio* (%)	49	45	9	<b>O</b>
	EPS (sen)	7.6	2.8	>100	<b>\( \)</b>

<sup>\*</sup>This excludes LLA liability.

### **Plantation**



#### PROFIT INCREASED SIGNIFICANTLY, DRIVEN BY HIGHER FFB YIELD AND LOWER CPO COST EX-MILL.



#### **Estates and Mills**

(RM mn)	4Q FY2024	4Q FY2023	Var.	(%)	FY2024	FY2023	Var. (	%)
Revenue*	1,482	1,233	20		5,008	4,366	15	
PBT	126	64	97		178	57	>100	
PBT Before LLA & Impairment	328	113	>100	<b>\( \)</b>	749	287	>100	



#### Fertiliser

(RM mn)	4Q FY2024	4Q FY2023	Var. (%)		Var. (%)		FY2024	FY2023	Var.	(%)
Revenue*	142	165	14	•	1,053	1,065	1	•		
P/(L)BT	8	(2)	>100	<b>\( \)</b>	123	33	>100	<b>\( \)</b>		

- Higher profit resulted from an increase in FFB yield by 15%, and lower CPO cost ex-mill by 9%.
- Overall profit margins for all fertiliser products improved significantly due to favourable raw material costs along with improved fertiliser sales volume by 26%.

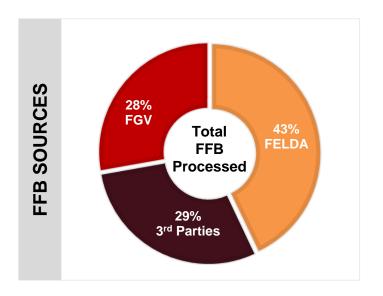
\*Gross Revenue.

# Plantation: Estate and Mill Operations (1/3)



# THE TOTAL FFB RECEIVED IN FY2024 ROSE BY 12%, DRIVEN BY IMPROVEMENT IN FFB YIELD FROM FGV & FELDA SETTLERS

FFB Received ('000 MT)	4Q FY2024	4Q FY2023	Var. (%)		FY2024	FY2023	Var. (	%)
FELDA Settlers	1,485	1,553	4	0	6,094	5,309	15	<b>O</b>
3 <sup>rd</sup> Parties	975	1,041	6		4,143	3,790	9	
FGV	1,057	1,037	2		3,941	3,592	10	
Total FFB Received	3,516	3,632	3	•	14,178	12,691	12	<b>\( \)</b>



- In 4Q FY2024, FFB received declined by 3% due to lower contributions from external parties following a decrease in Malaysia's FFB production during the quarter.
- The total FFB received in FY2024 increased by 12%, mainly driven by favourable weather conditions. The FFB yield from FGV and Felda Settlers also improved due to enhanced estate practices.

### Plantation: Estate and Mill Operations (2/3)



#### Internal FFB only

# FFB Production (mn MT)



# FFB Yield<sup>1</sup> (MT/Ha)



	4Q FY2024	4Q FY2023	Var.	(%)	FY2024	FY2023		ar. %)
Labour Strength <sup>2</sup>	-	-		-	28,485/ 88%	27,946/ 84%	2	<b>\( \)</b>
Replanting (Ha)	7,365	7,537	2	•	18,544	19,862	7	•
Fertiliser Applied <sup>3</sup> (MT)	53,345	53,184	0.3		248,065	243,264	2	<b>\( \)</b>
Estate cost (RM/MT)	435	482	10	•	479	521	8	

- FFB production and yield rose significantly, driven by improved cropping patterns and enhanced estate practices.
- Labour strength improved to 88%, driven by increased labour availability in Sabah and Sarawak, although challenges persist in Peninsular Malaysia.
- Completed 89% of the replanting programme (Felling: 13,196 Ha / Planting: 18,543 Ha). The remaining 11% is ongoing and will be completed in 1Q FY2025.
- Applied 99% of the required fertiliser on the mature area, totalling 248,065 MT.
- Decrease in estate cost as a result of lower fertiliser and upkeep costs, as well as effective maintenance systems.

<sup>1</sup> Based on mature area of 254,837 Ha (4Q FY2023: 267,813 Ha), figure for 4Q FY2023 still include our operations in Indonesia

<sup>2</sup> Operational labour only (requirement FY2024: 32,294, FY2023: 33,228)

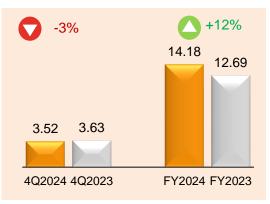
<sup>3</sup> Mature area only

### Plantation: Estate and Mill Operations (3/3)



#### Internal + External FFB

# Total FFB Received<sup>1</sup> (mn MT)







# CPO Production (mn MT)



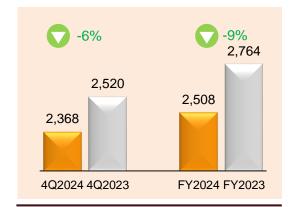
# Oil Yield (mn MT)



Utilisation Factor (%)



# CPO Cost Ex-Mill<sup>2</sup> (RM/MT)



- Total FFB received rose by 12%, driven by increased crop volumes from all parties.
- Although around 70% of the FFB supply came from external parties, the OER recorded only a marginal decrease and remained above the industry average of 19.67%.
- CPO production rose by 11%, in tandem with higher FFB received. UF also increased by 12%.
- CPO cost ex-mill decreased by 9%, from lower processing and upkeep costs, as well as effective maintenance systems.

<sup>1</sup> Total FFB received includes settlers and third-party crops

<sup>2</sup> CPO cost ex-mill includes estate cost for internal FFB production and milling cost for the internal and external FFB processed

### Oils & Fats



#### PROFIT WAS IMPACTED DUE TO LOWER MARGINS IN THE BULK COMMODITIES.



#### **Bulk Commodities**

(RM mn)	4Q FY2024	4Q FY2023	Var.	(%)	FY2024	FY2023	Var.	(%)
Revenue	3,124	2,968	5		11,639	10,204	14	
(L)/PBT	(27)	54	<100		120	207	42	
Average CPO Price (RM/MT)	4,344	3,789	15		4,102	3,901	5	
Average PK Price (RM/MT)	2,805	1,948	44		2,471	1,978	25	
CPO & PPO Sales Vol. ('000 MT)	676	753	10		2,723	2,535	7	
PK Sales Vol. ('000 MT)	43	56	23		149	138	8	



#### Edible Oils & Chemicals

(RM mn)	4Q FY2024	4Q FY2023	Var. (%)		FY2024	FY2023	Var.	Var. (%)	
Revenue	1,388	1,067	30		5,065	4,350	16		
PBT	43	20	>100		85	60	42		

#### Profit was impacted by:

 Lower margins in the bulk commodities segment.

Although the edible oils and chemical segments performed better, margins were squeezed due to:

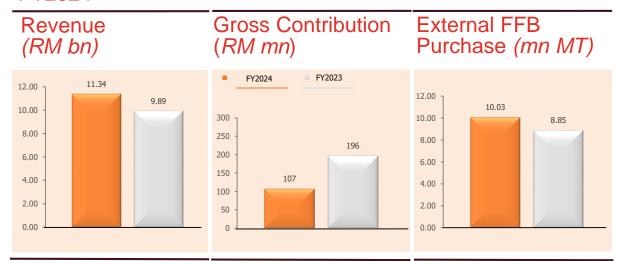
- Price ceiling imposed to local cooking oil.
- Intensified price competition in the export market.

### Oils & Fats: Contributions from External FFB



#### LOWER CONTRIBUTION FROM EXTERNAL FFB DUE TO REDUCED TRADING MARGINS.

#### FY2024



# Average Selling Price & Profit Margin (RM/MT)

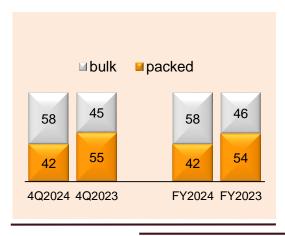


- The gross contribution for external FFB YoY showed a decline of 46% at RM107 mn.
- The drop was primarily attributable to lower margin at RM44/MT (FY2023: RM86/MT); resulting from higher COGS (FY2024: RM4,083/MT; FY2023: RM3,795/ MT); despite of higher CPO price realised (FY2024: RM4,128/MT; FY2023: RM3,880/MT).
- However, recorded higher revenue by 15% from the higher CPO/PPO deliveries (FY2024: 2.41 mn MT; FY2023: 2.28 mn MT); as a result of higher FFB processed by 12%.
- Profit was impacted by the lower KER due to the dry weather in 2Q and 3Q.
- The conflict between Iran and Israel has caused a sudden spike in global CPO prices, driving FFB prices up by 20% in 4Q compared to 3Q. This, in turn, resulted in higher COGS in 4Q.

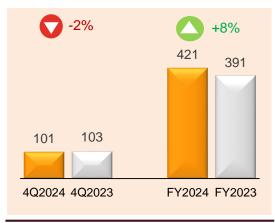
### Oils & Fats: Edible Oil & Chemicals



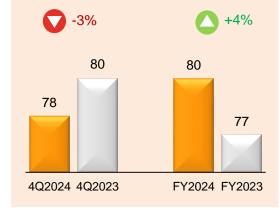
# Product Ratio (%)



# Edible Oil Sales Vol. ('000 MT)

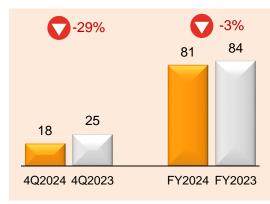


# Utilisation Factor (%)



- Total sales volume increased by 8%, driven by higher bulk volume.
- UF also increased to 80%.
- Biodiesel sales volume decreased due to lower demand for diesel and refined glycerine.
- Oleochemical sales volume improved significantly by 18%, resulting from higher consumer demand across all market segments.

# Biodiesel Sales Vol. ('000 MT)



# Oleochemical Sales Vol. (mn lbs)



### Sugar

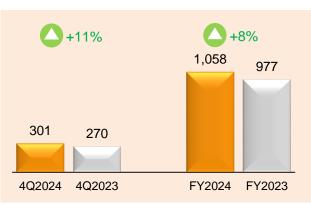


#### PROFIT IMPROVED SIGNIFICANTLY DUE TO HIGHER ASP, INCREASED SALES VOLUME, AND LOWER REFINING COSTS.

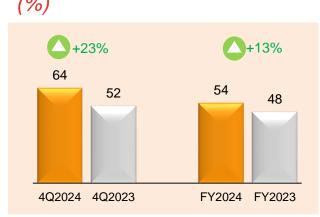
(RM mn)	4Q FY2024	4Q FY2023	Var. (%)		FY2024	FY2023	Var.	(%)
Revenue	944	950	1		3,544	3,091	15	<b>\( \)</b>
P/(L)BT	97	54	80		79	(23)	>100	<b>\( \)</b>

- Margin improved from higher average selling prices by 6%, increased sales volume by 8%, an 11% reduction in refining cost, and better capacity utilisation.
- Additionally, incentives continued to be received for certain packed sugar sold in the domestic market.

# Sugar Sales Vol. ('000 MT)







- Sales volume increased by 8%, attributed to higher demand across all segments.
- Average UF improved to 54%, resulting from better reliability.

### **Logistics & Support**



#### PROFIT INCREASED AS A RESULT OF HIGHER BULKING THROUGHPUT AND TONNAGE CARRIED.



#### **Bulking**

(RM mn)	4Q FY2024	4Q FY2023	Var.	. (%)	FY2024	FY2023	Var	. (%)
Revenue	80	78	3	<b>\( \)</b>	285	298	4	•
PBT	37	40	8	lacktriangle	133	131	2	



#### **Transport**

(RM mn)	4Q FY2024	4Q FY2023	Var. (%)	FY2024	FY2023	Var. (%)
Revenue	80	71	13 🔷	313	272	15 🔷
P/(L)BT	1	(1)	>100	10	3	>100

 Profit increased from the higher bulking throughput and tonnage carried as well as improved handling rates.

# Bulking Vol. *(mn MT)*



# Transport Vol. *(mn MT)*



- Bulking volume rose by 2%, driven by higher overall CPO production and increased demand from Europe.
- Transport volume increased by 14%, supported by higher CPO, PK, and FFB production.

# **Addressing Challenges and Strategic Responses**



#### **CHALLENGES**

#### **MITIGATION ACTIONS**



- Unpredictable weather patterns.
- Uptrend prices for raw materials & production costs.
- Pressure to meet stricter requirements and sustainable practices.



- Price volatility in the global CPO and PPO markets.
- Cautious consumer spending behaviour.



- High input costs (raw sugar, natural gas, and MYR depreciation).
- Stricter export regulations, including permits and tariffs.
- Lower UF.



- Expansion constraints and dependency on internal business.
- Rapid market changes

- Optimise yields and operational efficiency to increase profitability.
- Implement cost optimisation strategies to manage rising costs.
- Focus on embedding sustainability measures across operations, ensuring compliance with evolving regulations, and investing in workers and community well-being.
- Implement pricing and inventory management strategies, optimise costs, and strengthen customer relationship management.
- Drive trade and promotional campaigns to sustain brand presence and visibility.
- Adopt prudent hedging strategies to optimise raw material costs.
- Engage continuously with the Government to address sugar dumping and regulatory barriers.
- Enhance reliability programmes and implement process improvements at refineries.
- Collaborate with local and international key players in the vegetable oil and biofuel industries.
- Explore diversification opportunities across sectors like oil & gas, automotive, F&B, and FMCG.
- Expand external businesses, focusing on 3PL, contract logistics, and haulage.

### FY2024 Business Highlights (1/4)

FGV

**Economic** 

Engaged Directors and Key Management through the 'Footprint' initiative.



Completed 89% of the replanting programme (Felling: 13,196 Ha / Planting: 18,543 Ha).



Launched the Electric Steer Power Barrow to enhance mechanisation.

Installed the first **unmanned weighbridge** at Besout palm oil mill.

Launched **Yangambi Platinum**, a highyielding new clonal planting material.



**Sold 40,000 MT** GGL-certified PKS to Japan.





Launched the **new Fract750 Refinery Plant** at Kuantan Port for premium products.

### FY2024 Business Highlights (2/4)



**Economic** 



One of the first Malaysian plantation companies to produce EUDR-compliant CPKO for clients worldwide.



Completed 10 new tanks with a total capacity of 24,000 MT for renewable feedstocks.

Installed **26 units of Automated Tank Gauging systems** at bulking facilities for real-time monitoring.

Granted the rights to commercialise the enhanced variety of fragrant rice, MRQ111, developed by MARDI.



Awarded a project to **develop**, **implement**, **and maintain Mylnvois** system for LHDN.

Saji Cooking Oil and Seri Pelangi Margarine maintain strong market positions, holding market shares of 35.4% and 53.5%, respectively.



Launched **23 new SKUs** in the market, including Sup Bunjut, paste, Kerisik Kelapa, soft oil, yoghurt drinks, malt powder, etc.

### FY2024 Business Highlights (3/4)

**Environmental & Social** 





Submitted nearterm and longterm GHG reduction targets to SBTi for validation. A total of 5,500 trees, including Indigenous and wild fruit species, have been planted at FGV estates in Perak and Kelantan.



Invested RM126.73 mn in improving infrastructure and sustainability initiatives for migrant workers.

Reimbursed RM5.54 mn in recruitment fees to 1,164 former migrant workers.

Launched "Projek Rintis:
Plantation Technician
(Harvesting Specialist)", a
structured program to train 60
local youth.



### FY2024 Business Highlights (4/4)

Governance



Established Gender Diversity in Top & Key Management Policy.



Launched
Enhanced
Sustainability
Framework.





Improved ranking under 2024 SPOTT assessment – currently ranked 20<sup>th</sup> globally and 6<sup>th</sup> among Malaysian oil palm companies with 83.4%

MSM ranked 19<sup>th</sup> among PLC in the National Corporate Governance and Sustainability Awards.



Submitted a petition to the US CBP for WRO modification.

### **Positioning FY2025**





#### Operational Excellence

- Continues efforts in low hanging fruits such as loose fruit collection, elimination of unharvested bunches and enhancing crop security.
- Improve accessibility through sufficient weeding cycle and focus on road & bridges readiness.
- Prioritising process improvement and technology adoption.



# Market Strengthening and Penetration

- Enhancing FGV brand presence.
- Building strategic partnerships.
- Establishing overseas bases with a global mindset.
- Optimising supply chain efficiency.
- Implementing a comprehensive food strategy.



# Financial Mgt & Cost Optimisation

- Streamlining non-core assets and Strengthening capital structure for stability.
- Focusing on short to midterm investment returns.
- Turnaround plan for underperforming assets.



# Embedding Sustainability Into Operation

- Implement a GHG reduction roadmap.
- Strengthen human rights due diligence across all operations and supply chain.
- Empower smallholders in adopting sustainable agricultural practices.



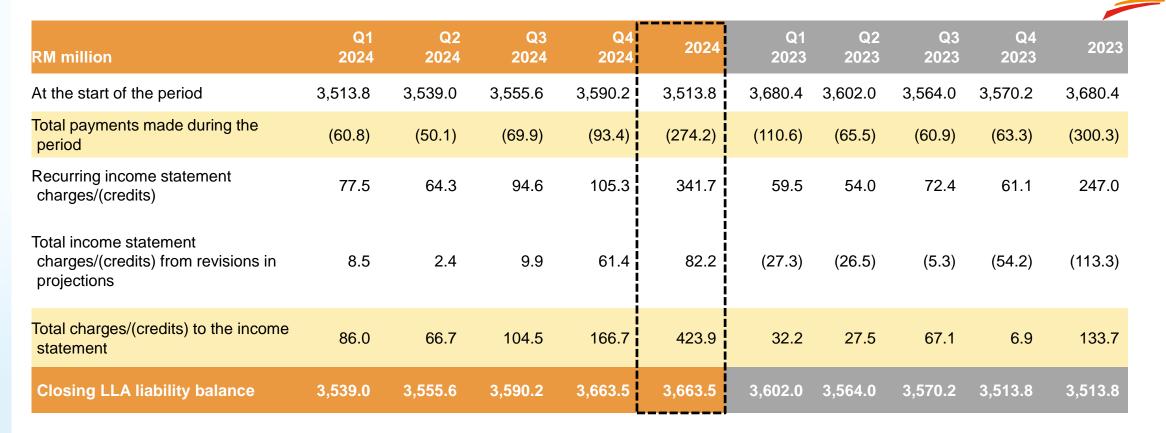
# **THANK YOU**

#### **FGV Holdings Berhad**

200701042133 (800165-P)

Group Investor Relations Level 20, Wisma FGV, Jalan Raja Laut, 50350 Kuala Lumpur, Malaysia





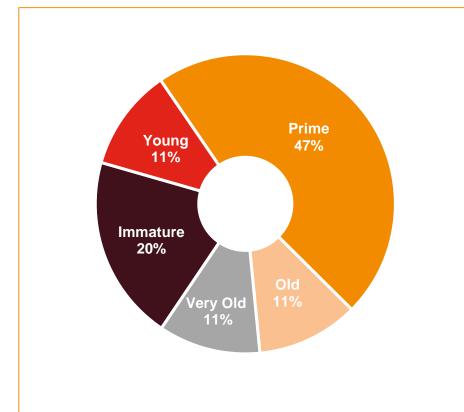
Total charges/(credits) to Income Statement

RM million	FY2024	FY2023
Unwinding of discounts	323.9	331.3
Under accrual for current quarter	17.8	(84.3)
Revisions in projections and other adjustments	82.2	(113.3)
Total charges to the Income Statement	423.9	133.7

**FGV** 



FGV's current age profile has improved with bigger prime area and reduction in old palm trees in FY2024.



**Total Planted Area :324,563 Ha** 

Avg. Oil Palm Age Profile :12.73 years

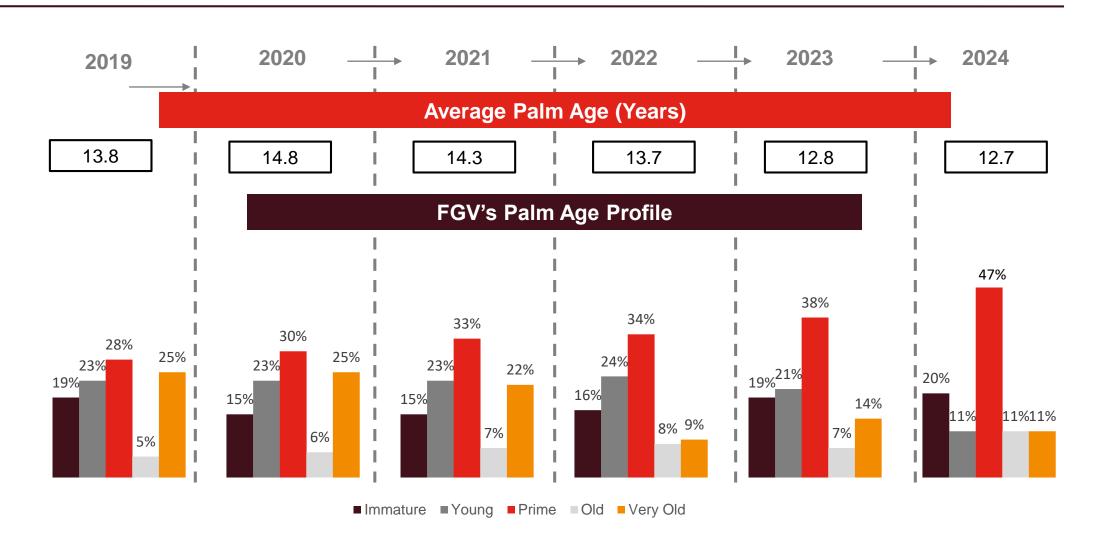
CATEGORY	AGE (YEAR)	FGV GROUP		
CATEGORY		На	%	
IMMATURE	0 – 3	63,408	20%	
YOUNG	4 – 6	35,229	11%	
PRIME	7 – 18	153,661	47%	
OLD	19 – 25	34,999	11%	
VERY OLD	> 25	37,266	11%	
TO.	TAL	324,563	100%	

The Age Profile category follows industry range.

TOPOGRAPHY	TOTAL HECTARAGE (Ha)	%
FLAT	119,724	37
UNDULATING	93,870	29
HILLY	110,969	34



FGV's current age profile has improved with bigger prime area and reduction in old palm trees in FY2024.





	FY2024	FY2023	YOY
FFB Production (mn MT)	3.97	3.64	9
FFB Yield* (MT/Ha)	15.56	13.59	15
CPO Production (mn MT)	2.92	2.62	11
PK Production (mn MT)	682	634	7
OER (%)	20.61	20.68	0.3
KER (%)	4.82	5.04	4
Avg. PK Price (RM/MT)	2,471	1,978	25
Avg. CPO Price (RM/MT)	4,102	3,901	5
CPO Cost Ex-mill (RM/MT)	2,508	2,764	9
CPKO Sales Volume ('000 MT)	246	234	5
Oleochemical Sales Volume (mn Lbs)	311	263	18