FELDA & FGV Action Plan on the WSJ complaint and ASI audit verification finding.

FGV has taken immediate action steps to counter the WSJ accusation and to close all the major and minor non-compliances to RSPO highlighted by the ASI report on the three Plantation Management Units (PMU) as well as across all PMUs under FELDA/FGV management.

FGV action plan on the labour issues raised by stakeholders.

No	lssues Action Time		Time	Remarks	
	On 26 July 2015, WSJ raised issues regarding human trafficking by FGV	An internal investigation by FGVPM Plantations Sustainability and Quality Management (now known as Certification and Due Diligence, CDD) and FGV corporate communications.	Conducted between 4 – 6 August 2015.	The verifications were conducted by PSQM is completed. Report available on request.	
		External investigation conducted by Certification Body, Control Union Certification.	Conducted between 24 – 28 August 2015	The verifications were conducted by CUC and is completed. Reported on 23 September 2015.	
1		ASI conducts investigation of the affected area as instructed by the RSPO.	14 – 16 September 2015	The verifications were conducted by ASI and is completed. Reported on 9 th October 2015. <u>http://www.accreditation-</u> <u>services.com/resources/document-library/download-</u> <u>info/asi-rspo-complianceinvestigation-pt-mutuagung-</u> <u>lestari-cu-at-FELDA-malaysia-2015</u>	
		FGV engaged third party (external consultant) to investigate and conduct verification on the human trafficking issues raised by WSJ.	18 – 21 January 2016	The verification was conducted by Wild Asia and completed a field assessment on 18-22 Jan 2015. FELDA and FGV have taken immediate actions on the key findings.	

2	Employees' passport retention	In complying with recently established Malaysian Law, FGV is in the process of returning passports to its 29,000 multinational workforce.	Ongoing	Executive summary of the reports available on request. Reported on 4 March 2016. FGV is carrying out its pilot project on Passport Safe Keeping at four of its estates in Peninsular Malaysia. The installations of the safe boxes were carried out in stages from 5 May to 2 of June. The total numbers of foreign workers involved are 708 persons. The PMU at the estate involved are closely monitoring the progress and will revert with feedback on SOP and other related matters. As of now, there are no cases of workers absconding after safekeeping their passport. If this pilot project is successful, it will be implemented to all FGV PMUs throughout Malaysia. http://www.FELDAglobal.com/sustainability/sustainabil
3	Issue on minimum wage	The Management will continue to ensure that all contract workers are paid the minimum wage, even in circumstances which may arise when workers are assigned to different job scopes especially during low crop season in Jan and Feb. Instructions have been issued to all departments, PMUs and contractors for mandatory compliance to the minimum wages.	Feb – April 2016	ity-response-team-progress-update/ Enforcement by relevant Departments (Operation and Manpower Department) and a series of initiatives as well as workshop to review the payment structure has been implemented. A task force has been established to check on the workers productivity and the estate manager has been instructed to record workers' working hours.
4	Issue on estate contractor who hired	FELDA and FGV has communicated to contractors to declare their list of workers and	April 2016	FELDA and FGV Management has instructed Procurement Department (FGV and FELDA) to embed

	illegal workers and did not comply with the local legal legislation, such as Minimumprovide their workers with a contract agreement, payslips and basic living standards as compliance to the local legal legislation.Wages order, Labour Act and OSHA.FELDA and FGV to help Estate contractor to train their workers in all aspects, especially OSHA and GAP training.FELDA Management has decided to send representatives from FELDA during the recruiting of workers in their originating countries. This is to prevent contract substitution due to FELDA engaging recruitment agents to seek workers.			the compliance in the contract agreement (LA). Additional paragraphs to be embedded in existing agreements between recruitment agent and FGV/FELDA to prevent the agent from manipulating the workers.	
5	Issue on incomplete employment contract, payslip and insurance workers.	Since FGV has a multinational workforce, FGV has translated both of its employment contracts and benefits into five (5) different languages that can be understood by the entire workforce. These documents are currently being distributed to the entire FGV plantation workforce for their Reference.	Dec 2016	This exercise will be completed at the end of year 2016.	
6	Issue on the staff, workers and settlers receive lack of RSPO awareness, training on chemical handling and PPE usage. To conduct more awareness, training and road show to stakeholders on the importance and commitment of FELDA and FGV on sustainability. This will be conducted by the additional team in S&E that was recently established.		Yearly program	The first phase of training already conducted to FELDA's top management, second phase is in process and the third phase of the training for workers and smallholder will be conducted on July 2016 onwards. Some PMUs such as PMUs in Jempul, Negri Sembilan has started the training for workers and settlers since Nov 2015. FELDA has established the OSH Committee at each scheme and arranged programmes for the elected	

				committee member.
6	Issue on FELDA and FGV competencies to address all the non- compliances to RSPO by PMUs and smallholders (settlers)	To strengthen FELDA/FGV sustainability team by restructuring the Internal Audit Team and increasing the manpower. FGV Board of Directors on 23 February 2016 approved the establishment of Sustainability & Environment Group Department,(S&E). There are four main units that are grouped together under the new structure. FELDA and FGV to address all the issues and NCs raised by stakeholder and CBs respectively to all FGV and FELDA estates across Malaysia. This will be monitored by S&E, and reported to senior management by using the monthly Sustainable Response Team Report. The working group committee, as well as the auditee are to be trained on sustainability and environment aspects. Training will be conducted in three phases, the first phase is to train all the top management, second phase to train regional and estates staff. Third phases will be conducted in stages to train all the estate workers and settlers.	Ongoing	The new structure is effective on 11 th March 2016. PSQM now known as CDD (Certification and Due Diligence) under the S&E. <u>http://www.FELDAglobal.com/sustainability/sustainabil</u> <u>ity-response-team-progress-update/</u> First phase of the training already conducted on March 2016.

FELDA and FGV New RSPO Certification Models.

No	Issue Company Action		Timeframe	Remark	
1	Self-withdrawal of RSPO certificates	FELDA/FGV withdraws all 58 RSPO certificates with effect from 3 May 2016.	3 May 2016	FELDA and FGV have agreed to RSPO's suggestion that the new certification must be carried out within a year of the withdrawal date and all 72 complexes to be RSPO certified within 3 years of the withdrawal date. New Time Bound Plan for the RSPO certification for FGV as in <u>Appendix 1.</u>	
2	Strengthening Sustainable Policies, Procedures and Manual.	2 J will establish a sustainability working group		 FGV is in the midst of revising the sustainability policies, procedures and manual. Under the recently announced 17 pillars of United Nations Sustainable Development Goals (UNSDG), FGV has started aligning all its policies to UNSDG and is committed to ensure the strict monitoring and compliance on the usage of Personal Protective Equipment (PPE), understanding and compliance of occupational safety and health (OSH) standards and standard living conditions have been complied with. These policies will be extended to all operational sites with adequate training and awareness extended to its entire workforce http://www.FELDAglobal.com/sustainability/our-sustainability-policy/ 	
3	Issues on FFB traceability	FGV to establish a Sustainability Palm Oil Managements IT System in FELDA and FGV to	Dec 2017	The SPOMS IT system and mapping of the FGV supply chain is already in the first phase with 30% of	

		facilitate internal audit and introducing self- assessment for the estate (FGVPM). This SPOMS-IT will be integrated with traceability function and map the entire supply chain in FELDA and FGV.		completion. Appendix 2
4	FGV commitment to the New FGV RSPO Certifications Model	FGV will introduce group certification system to bring in the FELDA Independent Settlers as well as smallholders to be RSPO certified in stages. FGV will update stakeholders involved in FGV's progress on RSPO certification and Sustainability commitment. FELDA and FGV will improve the procedure on Internal Audit on sustainability. All estates and regional areas will be visited every year before each external audit.	2025	FELDA and FGV agreed during the Steering Committee Meeting on the 8 Dec 2015 to certify FELDA Independent Settlers by 2025. <u>Appendix 3 and 4</u>
5	FGV Moving forward	FGV has started engaging with our stakeholder in addressing compliance issue related to social by using our social compliance management system.	2025	Appendix 5 and 6

Appendix1 :

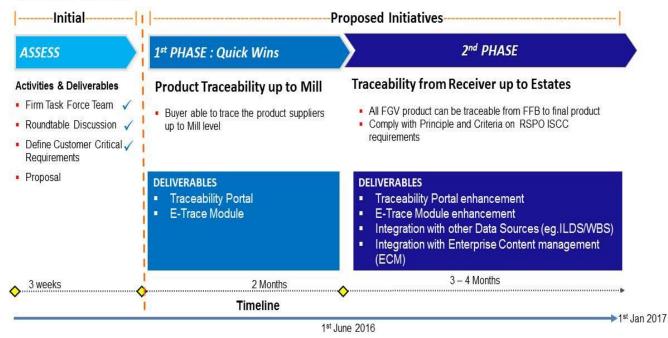
Mills Expected to be RSPO audited in 3 years						
No	2016	2017	2018	2019		
1	Hamparan Badai	Baiduri Ayu	Lok Heng	Sampadi		
2	Kembara Sakti	Embara Budi	Waha	Tenggaroh		
3	Nilam Permata	Umas	Sg Tengi	Kota Gelanggi (KG)		
4	Mercu Puspita	Triang	Neram	Penggeli		
5	Lanchang Kemudi	Serting	Pancing	Bukit Besar		
6	Fajar Harapan	Tementi	Keratong 02	Semenchu		
7	Kalabakan	Nitar	Keratong 03	Kulai		
8	PUP	Chiku	Mempaga	Air Tawar		
9	Lepar Hilir	Besout	Tersang	Chini2		
10	Lepar Utara 06	Jengka 21 (J21)	Palong Timur	Serting Hiir		
11	Selancar 2B	Bukit Mendi	Selanchar 2A	Lepar Utara 04		
12	Keratong 09	Bukit Kepayang	Tenggaroh Timur	APL		
13	Bukit Sagu	Jengka 8	Kahang	GLB		
14	Kechau A	Jengka 18	Adela	Belitong		
15	Aring A	Kertih	Chini3			
16	Kechau B	Pasoh	Chalok			
17		Padang Piol	Selendang			
18		Kemasul	Jengka 3			
19		Trolak	Jerangau Baru			
20		Krau	Jerangau Barat			
21		Kemahang	Maokil			
No of mills per year	16	21	21	14		

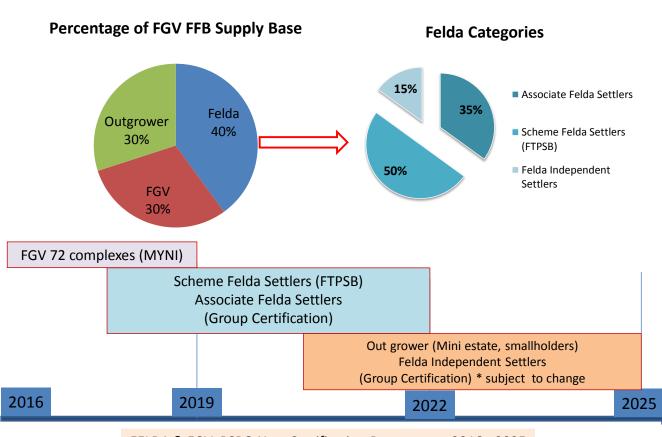
Felda / FGV RSPO New Certifications Time Bound Plan (Disclaimer: subject to change)

Traceability Mapping

Propose Roadmap

The activities will recommend a proven and practical approach that will allow for quick wins whilst developing a long term capability

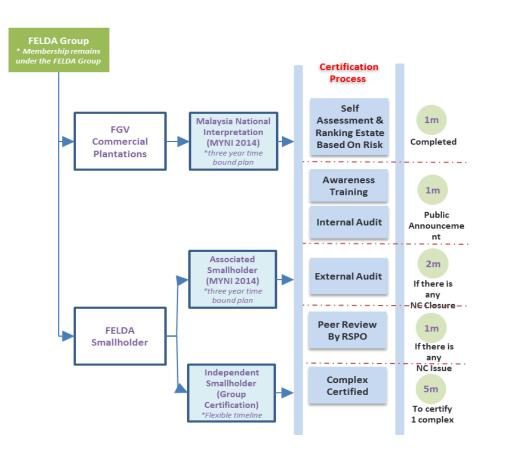




Percentage of FFB supply base

FELDA & FGV RSPO New Certification Programme, 2016 - 2025

FELDA Group New Certification Models Commercial and Smallholder Standard



Sustainability Certification Plan Moving Forward





Jan 2017	Obtain Dual Membership• Felda (Smallholders)• FGV (Commercial)
1 st Q 2017	 Engagement Approach (External Support)* Assess Sustainability partner / consultant (e.g. Impactt, Flo-Cert) Work with selected NGOs (e.g. Tenaganita) * Details next slide
Dec	Certification for FGV
2019	• Malaysia National Interpretation (MYNI 2014) (three year time bound plan)
2022	 An inclusive Certification programme for smallholders Group Certification FFB 2016 Associate Smallholders
Yearly	 Conduct intensive smallholder training programme More RSPO awareness initiatives with FELDA (e.g. Clinics, on site training, workshops)
2017	 Implement a complete supply chain mapping and traceability system Partner with University Technology Malaysia (UTM) for the Sustainability Index

Palm Oil Mill Initiative. Prodata is currently working on a traceability system for FGV Group.

Engagement Approach –

Focus on Social Compliance Management System



Commit to Ethical Conduct and Respect of Human Rights

 Consolidate social policies into a single commitment to ethical conduct and respect of human rights
 Drafting of FGV

Group Sustainability Policy in progress

 Plan the communication and roll out the revised policy Creating the leadership Structure or Social Performance Program

 Draft a social performance leadership structure & program appropriate for FGV
 Launch and operationalise the

team Shortlisting of Sustainability partners (Impactt, Flo-Cert, CGF, etc) Adopting an Ethical and Social Performance Framework

 Review option
 Adopt a social management system (SA8000, Verite, Impactt, Flo-Cert, CGF, etc)

 Ensure Sustainability Team have the competency Building the Social Performance Management System (SPMS)

 Propose the SPMS to be embedded in Strategic Plan 2020 (SP 20)
 Draft a plan (people, resources and timeline) to design and implement
 Review and

 Review and improve
 Plan the roll-out Fostering Partnerships and Share Lessons Learnt

 Identify existing or new forums/groups (MPOA etc) which can be strategically used for networking
 Communication to industry groups to share lessons learnt and lobby government for policy reform

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